

# Whistler Sport Legacies Annual Report

October 1, 2011 – March 31, 2012 April 1, 2012 – March 31, 2013





















This report includes the Audited Financial Statements for the "stub" year of October 1, 2011 to March 31, 2012 and the following full fiscal year of April 1, 2012 to March 31, 2013. During these two periods, WSL continued to build upon the foundation laid during the first year and a half of operation by delivering on our sport mandate while pursuing revenue-generating programs to further support sport.



#### **Key Programs and Initiatives**

#### Whistler Olympic Park

At Whistler Olympic Park, recreational users have access to groomed cross-country trails, recreational biathlon programs, an extensive snowshoe trail system, a ski play area, a tobogganing area, dog friendly trails, and a full service Day Lodge with instructional, rental, and food/beverage services. The winter of 2012-2013 was very successful as Nordic sport enthusiasts from the Sea to Sky corridor and Lower Mainland contributed towards WOP exceeding season pass revenue by 8% and day pass revenue by 15% over the previous winter 2011-2012 season. Revenue for lessons also increased by 36% over the previous winter season.

For the winter 2012-2013 season, the skiable terrain increased from 80 to 130 kms of groomed trails and 20 to 30 kms of snowshoeing trails as Whistler Olympic Park formed a joint venture with Callaghan Country Wilderness Adventures. While the CCWA trails were not used for sport competitions, the additional terrain greatly improved the training experience for athletes of all levels.

In 2012, Whistler Olympic Park hosted sixteen Nordic events (Cross Country, Biathlon, Ski Jumping) of varying levels, from recreational to competitive. The most significant event of the 2012 season was the Nor-Am and World Junior Trials for cross-country skiing which occurred in January. This competition attracted 250 athletes and was the lead-up to the World Juniors in Liberec Czech Republic in late January 2012. The biggest event held at Whistler Olympic Park was the Sea to Sky Nordic Festival in March 2013, which was the first time that all three Nordic disciplines were held together, with more athletes competing than the 2010 Winter Olympic Games.

The Ski Jump complex was in an ongoing "care and maintenance mode" in preparation for a Ski Jump & Nordic Combined training camp in March 2012 followed by the Canadian National Ski Jumping Championships, which was made possible for the sport by funding through Ski Jumping Canada. Ski Jumping Canada also supported the 2013 Canadian National Ski Jumping Championships as part of the Sea to Sky Nordic Festival for 15 days in March 2013.

During 2012, Whistler Olympic Park continued to build on its legacy mandate to support sport development by providing access and assisting with sport delivery at all levels of the Long Term Athlete Development model for Biathlon and Cross Country Skiing. WOP has committed to providing early and late season on-snow training access and strategic program support to the Callaghan Valley Training Centre (Cross-Country Canada National Development Centre). WOP also looked at development opportunities with the traditional Nordic sports and branched out into training camps for non-traditional sports for WOP such as Freestyle, Snowboard & Skier Cross.



In the summer, WOP was open for self-guided Olympic interpretive tours, Biathlon, mountain biking, as well as horseback riding and food & beverage serviced by third party vendors. The Tough Mudder race in June brought 20,000 participants and spectators to the venue over two days and gave the Sea to Sky corridor communities a tremendous economic boost raising Whistler's normal June occupancy from 64% to an almost sold-out Resort. Non-traditional use of the venue for corporate group events, recreational sport events, TV & movie filming, and weddings continues to grow and be a great source of revenue for this venue and accounts for 15% of WOP revenue.

#### Whistler Sliding Centre

The focus of the Whistler Sliding Centre (WSC) was running efficient operations to fully support sport, while building upon the successful launch of public bobsleigh and skeleton programs. The Whistler Sliding Centre continued to provide a public Sport Experience Program for Skeleton and Bobsleigh. While these programs are scheduled around sport use, they were very successful with sold-out sessions. Despite a challenging economic climate and competing products in a tourism destination, the WSC public programs achieved a 42% increase in revenue in the 2012-2013 season over the previous season. Non-traditional use of the WSC venue also proved to be very successful, with a significant increase in venue rentals for corporate events, TV commercial filming, and weddings.

The winter 2012-2013 season provided many opportunities for high performance and development sport training, and increased community engagement. WSC hosted two world-class events in 2012, including the FIBT Bobsleigh Skeleton World Cup Feb.2-4, 2012 and the FIBT Bobsleigh Skeleton World Cup Nov.23-24, 2012. The highlight of the past season was the Luge World Championships in February 2013, when 116 athletes from 19 countries competed. This level of competition is the highest hosted by the WSC since the 2010 Olympic Winter Games.

From late 2011 through the Fall of 2012, WSC staff supported the completion of the Safety Audit which was initiated by a recommendation of the BC Coroner's Report following the death of an athlete during the 2010 Olympic Winter Games. WSL commissioned SAIT Polytechnic's Sports and Wellness Engineering Technology Applied Research Group to carry out a technical analysis of the Whistler Sliding Centre track. The study was the first of its kind in the world of sliding sports. It included a three-dimensional scan of the track, trajectory modeling, a design audit, a safety audit, and a retrospective study of in-track incidents. The Safety Audit Final Report was released in early December 2012 was paid for by VANOC contributions. WSL's commitment to safety will be demonstrated through the implementation of 29 recommendations, an outcome of the Safety Audit Final Report.

The construction of a new start house and ramp for luge women's, doubles, and team relay was started in the summer of 2012 and phase 1 was completed in time for the Luge World Championships in February 2013. Whistler Sport Legacies funding from the GOT is based on a



number of factors relating to sport, one of which is maintaining the design and structure of the Olympic Legacy facilities to meet the technical standards established by the International Federations. The FIL requested that WSL construct a new luge start ramp and athlete preparation building because the start positions are now different than those originally determined when the track was built for Olympic competition. This investment was funded by VANOC, and will benefit sport at all levels from local to international athletes. It will be one of the most frequently used start positions on the WSC track, as it will be essential for developing athletes of all disciplines. The new Luge start will also benefit WSC's tourism product as the public bobsleigh sport experience program utilizes this start position.

#### Whistler Athletes' Centre

The winter of 2011-2012 saw a slight increase in Lodge and townhome occupancy, but a significant lift occurred when a self-service kitchen in the Lodge was completed in June 2012, resulting in a 143% increase in Lodge revenue for 2012-2013 over the previous year. This success is due to increased awareness about the Lodge achieved through targeted sales efforts and continued marketing and media relations initiatives. It is also the result of the development of a Sport Services position to provide a one-stop-shop for athletes and teams who visit Whistler to train or compete.

Within the Audited Financial Statements for the WAC, revenue includes leased space and room rentals in the HPC, plus occupancy of the Lodge. In the High Performance Centre, our partner Canadian Sport Institute continued to support athletes with podium potential, and the Whistler Adaptive Sports Program supports recreational opportunities for people of all ages with disabilities. The Oros Gymnastics Centre operates an incredible facility, which enables the Whistler community to enjoy a legacy venue.

#### WSL's Contribution to Podium Success

Success for WSL is defined as a healthy organization operating the venues over the long term as a legacy of the Vancouver 2010 Olympic and Paralympic Winter Games, delivering on our mandate to maintain a high performance sport training and development focus, supplemented by profitable recreational programming, and supporting regional, Provincial, and National objectives around tourism and healthy living through sport and recreation.

Both Whistler Olympic Park and the Whistler Sliding Centre have clearly delivered on the mandate of facilitating high performance sport training and event hosting, and each of the venues are considered to be the best facilities of their kind in Canada. Proof of that success is in Canada's medal count ...between the winter seasons of 2010-11 to 2012-13, Canadian athletes who have trained at WSL's venues have won a total of 356 medals in international competition. And 100% of National carded athletes for bobsleigh, skeleton, luge, biathlon, ski jump and Nordic combined have trained at WSL venues.



WSL operates three venues where Olympic-bound athletes train. And those athletes make a significant contribution towards winning Olympic medals ... the sliding sports will be competing for 27 medals while the Nordic sports will be competing for 90 medals. Athletes who train at the Whistler Sliding Centre and Whistler Olympic Park, and stay at the Athletes' Centre are well positioned to be standing on the podium in Sochi this coming year.

The following International competitions were held during the Report period:

The FIBT Bobsleigh and Skeleton World Cup was held November 23-24 2012. During this event, 164 athletes from 18 teams competed in 5 different races. Canadians placed very well with a total of 4 medals. The event was very successful with community engagement drawing crowds of over 1,000 attendees over the two days of competition. The event secured media coverage in print and online publications around the world, and had live broadcasts on SportsNet 2 in Canada and TV stations in Germany.

The FIL Luge World Championships was held February 1-2 2013. During this event, 148 athletes from 25 teams competed in 4 different races. The new Luge start was completed in time for Canadian athletes to have ample training, achieving strong results — Canadians won a total of 2 medals, and 4 medals were won by U23. The event was very successful with community engagement drawing crowds of over 1,200 attendees over the two days of competition. The event secured media coverage in print and online publications around the world, and had live broadcasts on SportsNet 2 in Canada and Eurosport across Europe.

Whistler Olympic Park hosted a Nordic Festival March 15-30, 2013, which brought together all the Nordic sports for their respective Canadian Championships (Cross Country, Biathlon, Ski Jumping and Nordic Combined). More than 800 athletes participated, which was more than the 2010 Olympic Winter Games.



#### **Financial Review**

#### Year ended March 31, 2012 and year ended March 31, 2013

When reviewing our financial statements, one must consider that the prior year's data (October 1, 2011 – March 31, 2012) is for a six month period whereas our fiscal year ending March 31, 2013 is for a full twelve month period. This is due to the change of our fiscal year end to March 31 from September 30, which occurred in September 2011.

The financial statements have been prepared in accordance with the Canadian accounting standards for not-for-profit organizations ("ASNPO") and as such, the financials must present opening balances using the same standards. For the financials ending March 31, 2013, there are three comparatives presented: current year, prior year (March 31, 2012 stub year) and the opening balances of prior year (October 1, 2011).

Overall, our 2013 fiscal year performance was better than projected. The significant contributions can be attributed to our increases in revenues at all venues over their budgeted projections. Venue expenses were slightly higher that projected, but more than offset by increases in the revenue. This is due to the diligence of staff to recognize and capitalize on revenue generating opportunities while continuing to improve efficiencies and reduce costs.

Our fiscal year of April 1, 2012 – March 31, 2013 Statement of Revenue and Expenses reports combined Partner Contributions for a total of \$6,760,669 that include:

- \$2,400,524 of multi-year BC Government Transition grants recognized in FY2013
- \$1,388,344 of GOT contributions from 2011 (due to our stub year allocation)
- \$2,817,345 of GOT contributions from 2012
- \$154,457 of VANOC contribution amortization

The majority of these contributions were used to fund our operations as well as the continued capital spends on Olympic Games transition projects – primarily the VANOC funded Safety Audit and new Luge Start.

Financial performance of fiscal year 2012 was for a six month stub period October 1, 2011 – March 31, 2012. This stub period has captured the majority of WSL's regular operating revenues and expenses in a typical year because the venues are in full swing of winter operations. The summer months generally have much lower revenues as the WSC is closed and WOP has minimal revenue generating programming. The majority of WSL's annual maintenance and repairs occur in the summer off-season months and are not captured in the stub financials. Any costs incurred on capital projects are not shown in the income statement but in the balance sheet under Property and Equipment and also detailed in the notes to the financial statements.



#### Provincial Support

The Provincial government has provided three years (fiscal 2013/2014/2015) of funding \$2.7 Million to cover the period up to March 2015. WSL has realized \$600,524 of these contributions into fiscal 2013 and \$1,101,562 in fiscal year 2014 leaving the unrealized balance of this contribution of \$997,914 for FY ending March 31, 2015 as per the original three year budget forecast.



Financial Statements

Whistler 2010 Sport Legacies Society

March 31, 2013

### Contents

	Page
Independent Auditor's Report	1 - 2
Statements of Financial Position	3
Statements of Revenues and Expenses	4
Statements of Changes in Net Assets	5
Statements of Cash Flows	6
Notes to the Financial Statements	7 - 13



### Independent Auditor's Report

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To the Members of Whistler 2010 Sport Legacies Society

We have audited the accompanying financial statements of the Whistler 2010 Sport Legacies Society, which comprise the statements of financial position as at March 31, 2013, March 31, 2012 and October 1, 2011, and the statements of revenues and expenses, changes in net assets and cash flows for the year ended March 31, 2013 and six month period ended March 31, 2012, and a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Whistler 2010 Sport Legacies Society as at March 31, 2013, March 31, 2012 and October 1, 2011, and the results of its operations and its cash flows for the year ended March 31, 2013 and six month period ended March 31, 2012 in accordance with Canadian accounting standards for not-for-profit organizations.

Vancouver, Canada September 30, 2013

**Chartered Accountants** 

Grant Thornton LLP

Whistler 2010 Sport Legac		•		
Statements of Financial Po	USI	March 31 2013	March 31 2012	October 1 2011
Assets				(Note 3)
Current Cash and cash equivalents Short-term investments (Note 4) Receivables (Note 5) Inventory Prepaid expenses	\$	4,394,841 3,653,887 3,154,804 41,340 102,375	\$ 370,594 4,628,267 3,685,166 39,943 91,558	\$ 7,291,303 1,154,963 11,069 213,506
		11,347,247	8,815,528	8,670,841
Property and equipment (Note 6) Deposits (Note 9 a)		3,768,295 100,000	1,517,199 100,000	753,522 243,279
	\$	15,215,542	\$ 10,432,727	\$ 9,667,642
Liabilities				
Current Bank indebtedness Payables and accruals Deferred contributions (Note 7) Deferred capital contributions (Note 8)	\$	993,445 3,392,117 2,720,205	\$ 1,059,573 3,460,441 3,249,330	\$ 62,702 937,873 4,012,062 3,325,070
		7,105,767	7,769,344	8,337,707
Deferred capital contributions (Note 8)		2,719,168	344,160	313,267
		9,824,935	8,113,504	8,650,974
Net assets Invested in capital assets Internally restricted reserve Unrestricted		1,049,127 801,807 3,539,673	1,173,039 242,179 904,005	440,255 271,134 305,279
		5,390,607	 2,319,223	 1,016,668
	\$	15,215,542	\$ 10,432,727	\$ 9,667,642
Commitments and contingencies (Note 9)	)			
Approved on behalf of the board				
Dire	ector			Director

# **Whistler 2010 Sport Legacies Society Statements of Revenues and Expenses**

Year ended March 31, 2013 (with comparative figures for the six month period ended March 31, 2012) 2013 2012 Revenues Partners contributions BC Government transition grant 2,554,980 2,039,965 2010 Games Operating Trust Fund 4,205,689 1,388,344 Whistler Olympic Park 1,387,925 929,462 Whistler Sliding Centre 836,921 621,225 Whistler Athletes' Centre 918,646 395,211 Interest income 113,276 42,983 Other income 148,892 55,434 10,166,329 5,472,624 Expenses Whistler Olympic Park 2,161,212 1,523,532 Whistler Sliding Centre 2,184,918 1,552,389 Whistler Athletes' Centre 1,003,184 371,613 Administration 1,423,847 837,218 6,773,161 4,284,752 Excess of revenue over expenses before other items 3,393,168 1,187,872 Amortization of property and equipment (468,501)(159, 135)Amortization of deferred capital contributions (Note 8) 146,717 44,847 Gain on disposal of property and equipment 228,971 Excess of revenues over expenses 3,071,384 \$ 1,302,555

### Whistler 2010 Sport Legacies Society Statements of Changes in Net Assets Year ended March 31

	Ca	Invested in apital Assets	Internally Restricted Reserve	Unrestricted	Total
Balance, October 1, 2011	\$	440,255	\$ 271,134	\$ 305,279	\$ 1,016,668
Excess of revenues over expenses		114,683	-	1,187,872	1,302,555
Transfer to internally restricted reserve		-	757,500	(757,500)	-
Purchase of property and equipment		922,812	(786,455)	(136,357)	-
Proceeds from disposition of equipment	nt	(228,971)		228,971	-
Deferred capital contributions used to purchase assets		(75,740)		75,740	
Balance, March 31, 2012		1,173,039	242,179	904,005	2,319,223
Excess (deficiency) of revenues over expense	es	(321,784)	-	3,393,168	3,071,384
Transfer to internally restricted reserve		-	757,500	(757,500)	-
Purchase of property and equipment		2,719,597	(197,872)	(2,521,725)	-
Deferred capital contributions used to purchase assets		(2,521,725)		2,521,725	
Balance, March 31, 2013	\$	1,049,127	\$ 801,807	\$ 3,539,673	\$ 5,390,607

### Whistler 2010 Sport Legacies Society Statements of Cash Flows

Year ended March 31, 2013 (with comparative figures for the six month period ended March 31, 2012) 2013 2012 Cash flows derived from (applied to) Operating Excess of revenues over expenses 3,071,384 1,302,555 Amortization of property and equipment 468,501 159,135 Amortization of deferred capital contributions (146,717)(44,847)Amortization of deferred contributions (3,943,324)(2,039,965)Gain in disposal of equipment (228,971)(550,156)(852,093)Changes in non-cash operating working capital Receivables 530,362 (2,530,203)Inventory (1,397)(28,874)Prepaid expenses (10,817)121,948 **Deposits** 143,279 Payables and accruals (66,128)121,700 Deferred contributions received Deferred capital contributions 1,992,600 3,875,000 Other 1,488,344 5,769,464 (1,535,899)Investing Purchase of property and equipment (2,719,597)(922,812)Proceeds from disposition of equipment 228,971 Sale of short-term investments 974,380 2,663,036 (1,745,217)1,969,195 Net increase in cash and cash equivalents 4,024,247 433,296 Cash and cash equivalents (bank indebtedness), beginning of year 370,594 (62,702)4,394,841 Cash and cash equivalents, end of year \$ 370,594

March 31, 2013

#### 1. Nature of operations

The Whistler 2010 Sport Legacies Society (the "Society") is incorporated under the Society Act (British Columbia). The purpose of the Society is to own, manage and operate the Whistler Athletes' Centre ("WAC"), the Whistler Olympic Park ("WOP") and the Whistler Sliding Centre ("WSC"), (collectively the "legacy assets") which were created for the 2010 Olympic and Paralympic Winter Games. The Society was incorporated on March 14, 2007.

The Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games ("VANOC") was responsible for all expenses related to the legacy assets until May 31, 2010.

On May 31, 2010, the lease for the WOP and WSC facilities and sites were officially transferred by VANOC to the Society for consideration of \$1 to be paid to each party by the other based on the mutual covenants in the Asset Transfer Agreement signed on March 26, 2008. The legacy assets were recorded at nominal value in these financial statements as their fair values cannot be reasonably estimated at the date of contribution.

The Society entered into an agreement with the Resort Municipality of Whistler ("RMOW") effective April 1, 2011, to lease the WAC lands, buildings, structures, furniture and improvements to the Society for nominal consideration and for a term of 99 years.

On December 14, 2009, the Society entered into a "FF&E Transfer Agreement" with VANOC to agree on the transfer of the fixture, furniture, vehicles, and equipment acquired by VANOC for use at the WOP, WSC and WAC prior to and/or during the 2010 Olympic and Paralympic Winter Games. This agreement was amended on June 23, 2010, to include additional assets such as the Olympic Rings and Venue Towers. This group of assets were transferred on May 31, 2010, and were recorded at nominal value in these financial statements as their fair values cannot be reasonably estimated at the date of contribution.

The Society is responsible for the operating costs of the legacy assets beginning June 1, 2010. Legacy Endowment Funds were established by the Federal and Provincial governments to assist with the ongoing post-games operation and capital requirements of WOP and WSC. The Society will have access to this funding if the venues are operated in a manner that supports and provides access to the WOP and WSC for developing and training high performance athletes, and for coach and sport training and development.

#### 2. Summary of significant accounting policies

#### **Basis of presentation**

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO").

#### Revenue recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

March 31, 2013

#### 2. Summary of significant accounting policies (continued)

#### Revenue recognition (continued)

Government assistance and donations related to the acquisition of property and equipment are capitalized and amortized to income on the same basis as the related depreciable asset.

Public programs and rentals are recognized as revenue in the period when earned.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks, bank indebtedness, and short-term deposits with original maturities of three months or less.

#### **Short-term investments**

Short-term investments include securities with original terms to maturity of greater than three months and less than one year when purchased. Investment in an investment savings account is considered as short-term based on their highly liquid nature and because it represents the investment of cash that is available for current operations.

#### **Property and equipment**

Purchased property and equipment are recorded at cost. Contributed property and equipment are recorded at fair value as of the date of contribution, when its fair value can be reasonably estimated. When the fair value cannot be reasonably estimated, the contributed capital assets are recorded at nominal value.

Amortization is provided based on the declining balance method using the following rates:

Vehicles	30%
Computer software	50%
Equipment	20%
Leasehold improvements	5 to 20 years, straight-line

#### **Financial instruments**

The Society initially measures its financial assets and financial liabilities at fair value. The Society subsequently measures all of its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents, short-term investments, receivables, and deposits.

Financial liabilities measured at amortized cost include bank indebtedness, and payables and accruals.

#### Income taxes

The Society is a Registered Canadian Amateur Athletic Association and exempt from income taxes under Section 149(1)(I) of the Income Tax Act.

March 31, 2013

#### 2. Summary of significant accounting policies (continued)

#### Use of estimates

The preparation of financial statements in conformity with Canadian ASNPO requires management to make estimates and assumptions that could affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant areas requiring the use of management estimates relate to the determination of useful lives of property and equipment for calculating amortization. Actual results could differ from those estimates.

#### 3. First-time adoption of accounting standards for not-for-profit organizations

These are the Society's first financial statements prepared in accordance with Canadian accounting standards for not-for-profit organizations ("new standards"). The date of transition to these new standards is October 1, 2011.

These financial statements of the Society have been prepared using policies specified by those standards that are in effect at the end of the reporting period ended March 31, 2013. The significant accounting policies that have been applied in the preparation of these financial statements are summarized in Note 2. These accounting policies have been used throughout all periods presented in the financial statements.

The Society has applied Section 1501 *First-time Adoption* in preparing these first financial statements under accounting standards for not-for-profit organizations. The Society has applied all of the mandatory exceptions and has not applied any of the optional exemptions.

The Society's transition from Canadian generally accepted accounting principles to the new standards had no impact on the opening net assets as at October 1, 2011, the statement of financial position as at October 1, 2011 and March 31, 2012, or the statement of revenues and expenses and cash flows.

4. Short-term investments	 March 31 2013	March 31 2012	 October 1 2011
Guaranteed investment certificates, with interest at 1.00% to 1.70% (2012: 1.55% to 2.00%)	\$ 3,653,887	\$ 4,628,267	\$ 7,291,303

March 31, 2013

5. Receivables	 March 31 2013	 March 31 2012	 October 1 2011
2010 Games Operating Trust Society Province of British Columbia VANOC Sales taxes receivable Other receivables	\$ 2,817,345 - - - - - 337,459	\$ 2,776,688 453,255 112,000 152,639 190,584	\$ - 453,255 551,790 96,454 53,464
	\$ 3,154,804	\$ 3,685,166	\$ 1,154,963
6. Property and equipment			March 31 2013
	 Cost	Accumulated Amortization	Net Book Value
Leasehold improvements Vehicles Computer software Equipment Legacy assets	\$ 3,157,762 853,930 213,673 449,882 1	\$ 235,638 374,993 165,886 130,436	\$ 2,922,124 478,937 47,787 319,446
	\$ 4,675,248	\$ 906,953	\$ 3,768,295
			 March 31 2012
	Cost	Accumulated Amortization	 Net Book Value
Leasehold improvements Vehicles Computer software Equipment Legacy assets	\$ 605,036 845,447 210,085 295,330	\$ 66,391 174,983 119,893 77,433	\$ 538,645 670,464 90,192 217,897
	\$ 1,955,899	\$ 438,700	\$ 1,517,199

March 31, 2013

	6.	Property	and	equipment	(continued)
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					October 1 2011
		Cost	ccumulated mortization		Net Book Value
Leasehold improvements Vehicles Computer software Equipment Legacy assets	\$	441,584 182,291 164,519 244,692	\$ 40,937 87,079 96,308 55,241	\$	400,647 95,212 68,211 189,451
	\$_	1,033,087	\$ 279,565	\$_	753,522

Legacy assets transferred to the Society on May 31, 2010, were recorded at nominal value as their fair values cannot be reasonably estimated at the date of contribution (see Note 1).

7. Deferred contributions		March 31 2013		March 31 2012		October 1 2011	
Balance, beginning of period Add: contributions received Less: amounts recognized as revenue	\$	3,460,441 3,875,000 (3,943,324)	\$	4,012,062 1,488,344 (2,039,965)	\$	264,362 4,613,983 (866,283)	
Balance, end of period	\$	3,392,117	\$	3,460,441	\$	4,012,062	
8. Deferred capital contributions March 31 March 31 October 1 2013 2012 2011							
Balance, beginning of period Add: contributions received Less: amounts amortized to revenue	\$	3,593,490 1,992,600 (146,717)	\$	3,638,337 - (44,847)	\$	1,545,480 2,118,028 (25,171)	
Balance, end of period	\$	5,439,373	\$	3,593,490	\$	3,638,337	
The balance of deferred capital contributions related to capital assets consists of the following:							
March 31 March 31 October 1 2013 2012 2011							

 Unspent capital funding
 2,720,205
 3,249,330
 3,325,070

 \$ 5,439,373
 \$ 3,593,490
 \$ 3,638,337

March 31, 2013

#### 9. Commitments and contingencies

#### a Lease commitments

On May 31, 2010, the Society assumed the leases of the WOP lands and WSC lands from VANOC with the Province.

The lease on the WOP lands commenced on September 1, 2008, for a term of 29 years. On the 15<sup>th</sup> year, the lease can be renewed for a term of 29 years commencing on the 15<sup>th</sup> year. Beginning September 2, 2010, the rent shall be the greater of (a) \$500, or (b) an amount equal to 2% of the aggregate gross revenues generated from the WOP for the preceding fiscal year. A security deposit of \$50,000 was paid to the Province in 2010.

The lease on the WSC lands commenced on November 1, 2007, for a term of 29 years. On the 15<sup>th</sup> year, the lease can be renewed for a term of 29 years commencing on the 15<sup>th</sup> year. Beginning November 2, 2010, the rent shall be the greater of (a) \$500, or (b) an amount equal to 2% of the aggregate gross revenues generated from the WSC for the fiscal year. A security deposit of \$50,000 was paid to the Province in 2010.

#### b Environmental commitments and contingencies

The Society, as part of the Asset Transfer Agreement signed on March 26, 2008, is required to fulfill certain environmental restoration commitments. As of March 31, 2013, \$64,797 is included in payables and accruals for environmental restoration and remediation (March 31, 2012: \$64,797; October 1, 2011: \$75,542). Management expects to incur additional costs, the total amount of which cannot be reasonably estimated at this time.

#### 10. Financial instruments risk exposure and management

#### Fair values

The Society's financial instruments include cash and cash equivalents, short-term investments, receivables, deposits, bank indebtedness, and payables and accruals.

The carrying amount of financial assets measured at amortized cost is \$11,303,532 as at March 31, 2013 (March 31, 2012: \$8,784,027; October 1, 2011: \$8,689,545).

The carrying amount of financial liabilities measured at amortized cost is \$993,445 as at March 31, 2013 (March 31, 2012: \$1,059,573; October 1, 2011: \$1,000,575).

#### Credit risk

The Society is exposed to credit risk on accounts receivable from its members and customers. The Society performs credit risk evaluations on its members and customers and considers its risk to be acceptable and appropriately managed. At March 31, 2013, the maximum exposure to credit risk is equal to the carrying amount of receivables of \$3,154,804 (March 31, 2012: \$3,685,166; October 1, 2011: \$1,154,963).

March 31, 2013

#### 10. Financial instruments risk exposure and management (continued)

#### Liquidity risk

Liquidity risk is the risk that the Society will not be able to meet its obligations as they fall due. Maximum exposure to liquidity risk is \$993,445 representing the Society's payables and accruals as at March 31, 2013 (March 31, 2012: \$1,059,573; October 1, 2011: \$937,873), which are due to be paid in full before March 31, 2014. Management monitors cash flows to ensure there is sufficient cash on hand to meet forecasted operating expenses and other financial obligations.

#### 11. Capital management

The capital structure of the Society consists of net assets invested in property and equipment, internally restricted reserve and unrestricted net assets. The primary objective of the Society's capital management is to provide adequate funding to ensure efficient delivery of its service activities.

Net assets invested in property and equipment represents the amount of net assets that are not available for other purposes because they have been invested.

Internally restricted funds represent contributions from external sources as well as funds that have been allocated internally for future capital expenditures.

Unrestricted net assets are funds available for future operations and are preserved so the Society can have financial flexibility should opportunities arise in the future.

The capital assets of the Society are not supported by a capital asset reserve fund and there is no maintenance reserve fund.